



# Sun International Limited

Profit and dividend announcement  
for the six months ended 31 December 2009

(“Sun International” or “the group” or “the company”)

Registration number 1967/007528/06 Share code: SUI ISIN: ZAE000097580

+2% Revenue | -11% EBITDA | -36% Adjusted HEPS



Sun International

A Million Thrills. One Destination.

## Group income statements

R million	Six months ended 31 December			Year ended 30 June
	2009 Unaudited	% change	2008 Unaudited	2009 Audited
<b>Revenue</b>				
Casino	3 229	5	3 074	6 234
Rooms	409	(14)	474	900
Food, beverage and other	466	(2)	474	907
	<b>4 104</b>	2	4 022	8 041
Less: promotional allowances	<b>(61)</b>		(62)	(126)
	<b>4 043</b>		3 960	7 915
Other income	–		–	47
Pension fund surplus recognition	–		–	9
Employee costs	<b>(821)</b>		(788)	(1 520)
Levies and VAT on casino revenue	<b>(725)</b>		(664)	(1 353)
Depreciation and amortisation	<b>(347)</b>		(317)	(658)
Promotional and marketing costs	<b>(341)</b>		(290)	(592)
Consumables and services	<b>(440)</b>		(429)	(819)
Property and equipment rental	<b>(44)</b>		(44)	(74)
Property costs	<b>(180)</b>		(148)	(298)
Other operational costs	<b>(364)</b>		(315)	(654)
Impairment of goodwill	–		–	(108)
<b>Operating profit</b>	<b>781</b>	(19)	965	1 895
Foreign exchange (losses)/gains	<b>(16)</b>		65	42
Interest income	<b>34</b>		40	93
Interest expense	<b>(297)</b>		(361)	(719)
Share of associate's loss	<b>(3)</b>		–	–
<b>Profit before tax</b>	<b>499</b>		709	1 311
Tax	<b>(184)</b>		(327)	(611)
<b>Profit for period</b>	<b>315</b>	(18)	382	700
<b>Attributable to:</b>				
– minorities	<b>72</b>		74	199
– ordinary shareholders	<b>243</b>	(21)	308	501
	<b>315</b>		382	700
	<b>Cents per share</b>		Cents per share	Cents per share
Earnings per share				
– basic	<b>263</b>		350	566
– diluted	<b>259</b>	(24)	343	558
Headline earnings				
– basic	<b>263</b>		351	645
– diluted	<b>259</b>	(25)	344	636
Dividends per share	–		–	–

## Group balance sheets

R million	31 December		30 June
	<b>2009</b> <b>Unaudited</b>	2008 Unaudited	2009 Audited
<b>ASSETS</b>			
<b>Non current assets</b>			
Property, plant and equipment	<b>8 009</b>	7 684	7 878
Intangible assets	<b>366</b>	497	382
Investment in associate	<b>326</b>	–	–
Available-for-sale investment	<b>48</b>	48	48
Loans and other non current assets	<b>47</b>	225	49
Pension fund asset	<b>31</b>	22	31
Deferred tax	<b>100</b>	94	85
	<b>8 927</b>	8 570	8 473
<b>Current assets</b>			
Loans and receivables	<b>32</b>	89	184
Accounts receivable and other	<b>544</b>	857	536
Cash and cash equivalents	<b>876</b>	1 109	794
	<b>1 452</b>	2 055	1 514
<b>Total assets</b>	<b>10 379</b>	10 625	9 987
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves</b>			
Ordinary shareholders' equity	<b>984</b>	363	569
Minorities' interests	<b>1 160</b>	843	1 020
	<b>2 144</b>	1 206	1 589
<b>Non current liabilities</b>			
Deferred tax	<b>422</b>	405	418
Borrowings	<b>3 952</b>	4 897	4 525
Other non current liabilities	<b>261</b>	212	233
	<b>4 635</b>	5 514	5 176
<b>Current liabilities</b>			
Accounts payable and other	<b>1 217</b>	1 447	1 240
Borrowings	<b>2 383</b>	2 458	1 982
	<b>3 600</b>	3 905	3 222
<b>Total liabilities</b>	<b>8 235</b>	9 419	8 398
<b>Total equity and liabilities</b>	<b>10 379</b>	10 625	9 987

## Group statements of comprehensive income

R million	Six months ended 31 December		Year ended 30 June
	<b>2009</b> <b>Unaudited</b>	2008 Unaudited	2009 Audited
<b>Profit for the period</b>	<b>315</b>	382	700
<b>Other comprehensive income</b>			
Fair value adjustment on available-for-sale investment, net of tax	–	4	4
Net profit/(loss) on cash flow hedges, net of tax	<b>30</b>	143	(114)
Transfer from hedging reserve to income statement, net of tax	<b>11</b>	(165)	32
Currency translation differences	<b>(28)</b>	71	(32)
Realisation of currency translation reserve	–	(17)	(64)
<b>Total comprehensive income for the period</b>	<b>328</b>	418	526
<b>Total comprehensive income attributable to:</b>			
– minorities	<b>85</b>	78	161
– ordinary shareholders	<b>243</b>	340	365
	<b>328</b>	418	526

## Condensed group cashflow statements

R million	Six months ended 31 December		Year ended 30 June
	<b>2009</b> <b>Unaudited</b>	2008 Unaudited	2009 Audited
<b>Cash generated by operations before:</b>	<b>1 193</b>	1 344	2 676
Working capital changes	<b>56</b>	10	(52)
<b>Cash generated by operations</b>	<b>1 249</b>	1 354	2 624
Tax paid	<b>(279)</b>	(384)	(622)
<b>Cash retained from operating activities</b>	<b>970</b>	970	2 002
Cash utilised in investing activities	<b>(732)</b>	(1 035)	(1 814)
Cash realised from investing activities	<b>65</b>	519	482
Net cash outflow from financing activities	<b>(211)</b>	(237)	(728)
Effect of exchange rates upon cash and cash equivalents	<b>(10)</b>	42	2
<b>Increase/(decrease) in cash balances</b>	<b>82</b>	259	(56)

## Condensed group statements of changes in equity

R million	Ordinary share- holders' equity	Minorities' interests	Total equity
<b>FOR THE SIX MONTHS ENDED</b>			
<b>31 DECEMBER 2009 (UNAUDITED)</b>			
<b>Balance at 30 June 2009</b>	<b>569</b>	<b>1 020</b>	<b>1 589</b>
Total comprehensive income for the period	243	85	328
Share issue	39	–	39
Deemed treasury shares purchased	(1)	–	(1)
Treasury share options purchased	(12)	–	(12)
Treasury share options exercised	79	–	79
Shares disposed by Dinokana	46	–	46
Employee share based payments	25	–	25
Loss on vesting of share awards	(4)	–	(4)
Increase in minority funding	–	185	185
Dividends paid	–	(130)	(130)
<b>Balance at 31 December 2009</b>	<b>984</b>	<b>1 160</b>	<b>2 144</b>
<b>FOR THE SIX MONTHS ENDED</b>			
<b>31 DECEMBER 2008 (UNAUDITED)</b>			
<b>Balance at 30 June 2008</b>	119	546	665
Total comprehensive income for the period	340	78	418
Share issue	22	–	22
Treasury share options purchased	(10)	–	(10)
Treasury share options exercised	56	–	56
Employee share based payments	15	–	15
Acquisition of subsidiary	–	240	240
Increase in minority funding	–	117	117
Disposal of interests to minorities	52	47	99
Acquisition of minorities' interests	(4)	(3)	(7)
Dividends paid	(227)	(182)	(409)
<b>Balance at 31 December 2008</b>	<b>363</b>	<b>843</b>	<b>1 206</b>
<b>FOR THE YEAR ENDED</b>			
<b>30 JUNE 2009 (AUDITED)</b>			
<b>Balance at 30 June 2008</b>	119	546	665
Total comprehensive income for the year	365	161	526
Share issue	99	–	99
Deemed treasury shares purchased	(78)	–	(78)
Shares disposed by Dinokana	17	–	17
Treasury share options purchased	(21)	–	(21)
Treasury share options exercised	241	–	241
Employee share based payments	28	–	28
Acquisition of subsidiary	–	240	240
Disposal of interests to minorities	52	47	99
Increase in minority funding	–	354	354
Acquisition of minorities' interests	(26)	4	(22)
Dividends paid	(227)	(332)	(559)
<b>Balance at 30 June 2009</b>	<b>569</b>	<b>1 020</b>	<b>1 589</b>

## Supplementary information

R million	Six months ended 31 December		Year ended 30 June	
	2009 Unaudited	% change	2008 Unaudited	2009 Audited
<b>EBITDA RECONCILIATION</b>				
<b>Operating profit</b>	<b>781</b>	(19)	965	1 895
Other income	–		–	(47)
Depreciation and amortisation	<b>347</b>		317	658
Property and equipment rental	<b>44</b>		44	74
Pension fund surplus recognition*	–		–	(9)
Net loss on disposal of property, plant and equipment*	–		2	9
Impairment of goodwill	–		–	108
Loss on disposal of investments*	–		–	6
Pre-opening expenses*	<b>28</b>		19	21
Reversal of Employee Share Trusts' consolidation*	<b>10</b>		20	31
<b>EBITDA</b>	<b>1 210</b>	(11)	1 367	2 746
<b>EBITDA margin (%)<sup>(i)</sup></b>	<b>29</b>		34	34
<b>HEADLINE EARNINGS AND ADJUSTED HEADLINE EARNINGS RECONCILIATION</b>				
<b>Profit attributable to ordinary shareholders</b>	<b>243</b>	(21)	308	501
<b>Headline earnings adjustments</b>	<b>–</b>		2	76
Net loss on disposal of property, plant and equipment	–		2	9
Loss on disposal of investments	–		–	6
Currency translation reserve realised <sup>(ii)</sup>	–		–	(47)
Impairment of goodwill	–		–	108
Tax relief on the above items	–		–	(2)
Minorities' interests on the above items	–		(1)	(4)
<b>Headline earnings</b>	<b>243</b>	(21)	309	571
<b>Adjusted headline earnings adjustments</b>	<b>30</b>		–	3
Pre-opening expenses	<b>28</b>		19	21
Pension fund surplus recognition	–		–	(9)
Foreign exchange losses/(profits) on intercompany loans	<b>2</b>		(19)	(9)
Tax relief on above items	<b>(5)</b>		(3)	(1)
SARS tax refund	<b>(53)</b>		–	–
Tax on share premium distributions received	–		–	(5)
Minorities' interests in above items	<b>(13)</b>		(10)	(9)
Reversal of Employee Share Trusts' consolidation <sup>(iii)</sup>	<b>13</b>		27	41
<b>Adjusted headline earnings</b>	<b>215</b>	(33)	323	600

## Supplementary information (continued)

R million	Six months ended 31 December		Year ended 30 June	
	2009 Unaudited	% change	2008 Unaudited	2009 Audited
<b>Number of shares ('000)</b>				
– in issue	<b>93 577</b>		88 849	91 740
– for EPS calculation	<b>92 356</b>		88 105	88 492
– for diluted EPS calculation	<b>93 814</b>		89 915	89 719
– for adjusted headline EPS calculation <sup>(iii)</sup>	<b>99 541</b>		95 036	95 884
– for diluted adjusted headline EPS calculation <sup>(iii)</sup>	<b>101 000</b>		96 846	97 111
<b>Earnings per share (cents)</b>				
– basic earnings per share	<b>263</b>	(25)	350	566
– headline earnings per share	<b>263</b>	(25)	351	645
– adjusted headline earnings per share	<b>216</b>	(36)	340	626
– diluted basic earnings per share	<b>259</b>	(24)	343	558
– diluted headline earnings per share	<b>259</b>	(25)	344	636
– diluted adjusted headline earnings per share	<b>213</b>	(36)	334	618
<b>Tax rate reconciliation (%)</b>				
Effective tax rate	<b>37</b>		46	47
Preference share dividends	<b>(6)</b>		(6)	(6)
STC	<b>(7)</b>		(8)	(8)
Tax refund	<b>11</b>		–	–
Foreign taxes and tax losses	<b>(2)</b>		–	(1)
Other	<b>(5)</b>		(4)	(4)
SA corporate tax rate	<b>28</b>		28	28
EBITDA to interest (times)	<b>4.7</b>		4.3	4.4
Annualised borrowings to EBITDA (times)	<b>2.45</b>		2.61	2.37
Net asset value per share (Rand)	<b>10.52</b>		4.09	6.20
Capital expenditure	<b>517</b>		833	1 476
Capital commitments				
– contracted	<b>296</b>		611	349
– authorised but not contracted	<b>807</b>		882	1 186
– conditionally authorised	<b>987</b>		–	1 000
	<b>2 090</b>		1 493	2 535

(i) The EBITDA margin has been calculated on revenue before deducting promotional allowances.

(ii) Realisation of foreign currency translation reserve on distribution of dividend.

(iii) The consolidation of the Employee Share Trust is reversed in the calculation of adjusted headline earnings as the group does not receive the economic benefits of the trust.

## Accounting policies

The condensed consolidated financial information for the six months ended 31 December 2009 has been prepared in accordance with the recognition and measurement criteria of International Financial Reporting Standards (IFRS) and the presentation and disclosure requirements of IAS 34 – Interim Financial Reporting. The accounting policies applied, other than those described below, are consistent with those adopted in the financial statements for the year ended 30 June 2009.

The group has adopted the following new standard and amendment which are mandatory for the first time for the financial year beginning 1 July 2009:

- \* *IAS 1 (Revised) – Presentation of Financial Statements*, which requires changes in equity not relating to equity owners to be disclosed in a separate statement. As permitted by the standard, the group has elected to present the required information in two separate statements, an income statement and a statement of comprehensive income.
- \* *IFRS 8 – Operating Segments*, which requires an entity to present segment information on the same basis as that used for internal reporting purposes. The group determined that the operating segments were the same as the business segments previously identified under IAS 14 – Segmental Reporting, resulting in no material change to the segmental report.

## Earnings and dividend

Revenue for the six months ended 31 December 2009 was 2% ahead of last year at R4.1 billion, however comparable revenue (excluding Monticello in Chile) was 5% lower. Gaming revenue grew by 5% whilst rooms revenue was 14% lower than last year.

EBITDA of R1.2 billion for the six months was 11% lower than last year and the EBITDA margin declined 4.5 percentage points to 29.5%. The lower margin is due to the contraction in comparable revenue and inflationary increases in operating costs, together with the impact of the lower margins at Monticello. Excluding Monticello, the EBITDA margin was 31.6% (35.4%).

The strengthening of the Rand and Chilean Peso against the US Dollar resulted in a foreign exchange loss of R16 million compared to a gain of R65 million last year.

Net interest paid decreased by R58 million to R263 million, an 18% reduction over last year. This was the result of lower interest rates, although these were partly offset by the additional funding costs of Monticello.

Tax at R184 million, a decrease of 44%, included a tax refund of R53 million relating to prior years' assessments. The effective tax rate, excluding non deductible preference share dividends, STC and the tax refund, was 35% due primarily to the tax losses incurred by Monticello and other permanent differences.

Adjusted headline earnings of R215 million and diluted adjusted headline earnings per share of 213 cents were 33% and 36% below last year respectively.

Trading conditions remain uncertain in the near term. With the continued focus on cash flows and strengthening the balance sheet, no interim dividend has been declared.



## Segmental analysis

R million	Revenue			EBITDA			Operating profit		
	Six months	Year	Year	Six months	Year	Year	Six months	Year	Year
	to 31 December	ended	ended	to 31 December	ended	ended	to 31 December	ended	ended
	2009	2008	2009	2009	2008	2009	2009	2008	2009
GrandWest	<b>787</b>	841	1 642	<b>303</b>	343	675	<b>233</b>	272	535
Sun City	<b>583</b>	590	1 146	<b>68</b>	89	207	<b>3</b>	32	95
Carnival City	<b>472</b>	514	997	<b>142</b>	180	351	<b>97</b>	140	267
Sibaya	<b>424</b>	402	810	<b>150</b>	142	295	<b>113</b>	108	233
Boardwalk	<b>202</b>	217	418	<b>75</b>	89	172	<b>61</b>	75	142
Carousel	<b>159</b>	156	308	<b>40</b>	43	81	<b>25</b>	29	52
Wild Coast Sun	<b>145</b>	153	302	<b>16</b>	27	56	<b>8</b>	20	41
Morula	<b>135</b>	130	250	<b>28</b>	28	56	<b>18</b>	16	33
Meropa	<b>115</b>	114	227	<b>46</b>	45	93	<b>38</b>	36	78
Windmill	<b>96</b>	107	204	<b>34</b>	45	84	<b>25</b>	35	63
Swaziland	<b>91</b>	93	177	<b>7</b>	15	23	<b>4</b>	11	15
Table Bay	<b>81</b>	101	199	<b>15</b>	33	65	<b>4</b>	16	33
Botswana	<b>81</b>	95	181	<b>25</b>	34	68	<b>20</b>	27	55
Zambia	<b>75</b>	125	217	<b>16</b>	40	55	<b>8</b>	30	34
Flamingo	<b>66</b>	66	129	<b>21</b>	22	42	<b>15</b>	17	32
Namibia	<b>62</b>	64	128	<b>16</b>	18	36	<b>6</b>	11	22
Golden Valley	<b>55</b>	54	109	<b>14</b>	16	34	<b>5</b>	7	14
Lesotho	<b>44</b>	50	98	<b>4</b>	7	15	<b>2</b>	6	11
Other operating segments	<b>21</b>	24	47	<b>(7)</b>	(3)	(7)	<b>(8)</b>	(8)	(16)
Management activities	<b>298</b>	337	664	<b>166</b>	190	382	<b>160</b>	183	381
	<b>3 992</b>	4 233	8 253	<b>1 179</b>	1 403	2 783	<b>837</b>	1 063	2 120
Monticello – Chile	<b>394</b>	97	397	<b>36</b>	(23)	(22)	<b>(12)</b>	(37)	(81)
Total operating segments	<b>4 386</b>	4 330	8 650	<b>1 215</b>	1 380	2 761	<b>825</b>	1 026	2 039
Central office and other	–	–	–	<b>(5)</b>	(13)	(15)	<b>(6)</b>	(20)	(133)
Eliminations	<b>(282)</b>	(308)	(609)	–	–	–	–	–	–
Other income							–	–	47
Other expenses <sup>(iv)</sup>							<b>(38)</b>	(41)	(58)
	<b>4 104</b>	4 022	8 041	<b>1 210</b>	1 367	2 746	<b>781</b>	965	1 895
Promotional allowances	<b>(61)</b>	(62)	(126)						
	<b>4 043</b>	3 960	7 915	<b>1 210</b>	1 367	2 746	<b>781</b>	965	1 895

(iv) Refer to EBITDA reconciliation denoted\*.



## Gaming

Comparable gaming revenue decreased by 3% due to continuing pressure on consumer disposable income.

**GrandWest** and **Boardwalk** continued to experience difficult trading conditions. GrandWest's revenue at R787 million and EBITDA at R303 million were 6% and 12% below last year respectively with the EBITDA margin declining by 2.3 percentage points to 38.5%. Boardwalk experienced a decline in revenue of 7% to R202 million and in EBITDA of 16% to R75 million. As a result the EBITDA margin declined 3.9 percentage points to 37.1%.

**Carnival City** achieved revenue of R472 million, a decline of 8% from last year. With the EBITDA margin decreasing 5 percentage points, EBITDA decreased by 21% to R142 million. Some disruption on the casino floor due to refurbishment and the depressed local market conditions resulted in a marginal loss of market share, particularly in the first quarter, with the group's share of the Gauteng market for the six months declining from 21.3% to 20.3%. This has been recovered in recent months.

**Sibaya** revenue increased 5% to R424 million and EBITDA by 6% to R150 million. The EBITDA margin of 35.4% was in line with last year. The KwaZulu-Natal market grew by 3% in the period and Sibaya's market share of 36% was 1 percentage point higher than last year.

**Monticello** revenue is showing good growth from quarter to quarter, with a 13% increase in the second quarter ending 31 December 2009 compared to the previous quarter. EBITDA of R36 million was achieved for the six months compared to a loss of R23 million last year.



## Hotels and resorts

Overall rooms revenue of R409 million declined by 14% over last year with overall group occupancy of 70% (77%) and an average room rate of R824, a decline of 9% on last year. The occupancy decline is due to weaker demand from international markets and the groups and conventions sector, which severely impacted Sun City, our Zambian operations and The Table Bay. Local markets have also shown a decline although not as high as their international counterparts.

**Sun City's** room occupancy was 71% (81%) while the average room rate was 3% below last year at R1 188. EBITDA at R68 million declined by 24%. The lower EBITDA was primarily the result of increased indirect costs (including the cost of additional security), increased energy costs and various maintenance initiatives to improve standards.

**The Table Bay** achieved occupancy of 54% (69%). The average room rate achieved was in line with the previous year despite both declining demand and new supply in the five star market in Cape Town. EBITDA declined by 55% due to the lower occupancy levels.

**The Royal Livingstone** and **Zambezi Sun** achieved an aggregate occupancy of 54% (71%) at an average room rate of US\$171, a 4% decline against last year. EBITDA in US dollars was 53% below last year, whilst EBITDA in Rand declined by 60% on last year.

Revenue from **Botswana** declined by 15% to R81 million and EBITDA by 26% to R25 million. This decline is as a direct result of the prevailing economic conditions in Botswana which have led to a decline in disposable income. This decline was further exacerbated by the 10% strengthening in the value of the Rand against the Botswana Pula.

Our current 29% investment in **Nigeria** is treated as an associate. The process of acquiring the balance of the shares and ultimately owning a 49% interest is nearing completion. On completion the group will have invested US\$28 million in equity and advanced a loan to the company of US\$15 million. The loss reported of R3 million is due to the low occupancy achieved of 30%, a direct result of the depressed investment and business environment, including the impact of the slowdown in the oil and gas sectors on the Nigerian market.

## Management activities

Management fees and related income of R298 million was 12% lower than last year. EBITDA of R166 million was 13% lower than last year. Included in revenue are development fees of R15 million compared to R25 million last year.

## Balance sheet

The group's borrowings are marginally lower than at 30 June 2009 at R6.3 billion. The Chilean facilities have been restructured resulting in the shareholders repaying and funding US\$50 million of the long term facility.

### Third party borrowings

R million	31 December 2009	31 December 2008	30 June 2009
SunWest International (Pty) Ltd	757	837	771
SFI Resorts SA (Chile)	666	1 258	912
Afrisun Gauteng (Pty) Ltd	508	511	522
Afrisun KZN (Pty) Ltd	455	441	457
Worcester Casino (Pty) Ltd	211	208	211
Meropa Leisure and Entertainment (Pty) Ltd	116	120	117
Mangaung Sun (Pty) Ltd	71	68	73
Teemane (Pty) Ltd	68	67	69
Emfuleni Resorts (Pty) Ltd	56	117	97
Lesotho Sun (Pty) Ltd	30	–	–
Central office	3 168	3 470	3 009
	<b>6 106</b>	7 097	6 238
Employee Share Trusts	229	258	269
	<b>6 335</b>	7 355	6 507

### Capital expenditure incurred during the six months

R million	
<b>Expansionary</b>	
Monticello	233
Sibaya	15
	<b>248</b>
<b>Refurbishment</b>	
Lesotho	76
Wild Coast Sun	21
	<b>97</b>
<b>Other ongoing asset replacement</b>	172
<b>Total capital expenditure</b>	<b>517</b>

## Developments

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### South Africa

Following the award of the casino licence for the Wild Coast Sun, the upgrade and enhancement of the property has commenced. The upgrade and expansion of the casino floor was completed in December 2009 and the rooms refurbishment commenced in January 2010 and will be completed by mid-2012. The delay in commencement of the project and minimising the disruption to 2010 World Cup guests have resulted in some significant changes to the refurbishment programme, and as a result the overall projected capital expenditure is now expected to be R400 million as against the original forecast of R340 million.

### Lesotho

The main components of the R140 million refurbishment of the Lesotho Sun hotel, casino and conference facility was completed in early December 2009.

### Chile

The final components of the Monticello development were completed in the period with the retail and entertainment facilities opening in October 2009 and the 155-room hotel in December 2009. The overall capital expenditure increased by US\$15 million to US\$262 million, mainly due to cost escalations, the significant weakening of the US Dollar and additional capitalised interest.

### Nigeria

The 200-slot and 8-table casino at the Federal Palace hotel was opened during December 2009 and the conference facility during January 2010 at a cost of US\$19 million. Trading at the casino commenced slowly during the holiday season but has shown encouraging growth since the launch of the first major promotion and the associated communications plan.

## Boardwalk casino licence

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The Boardwalk's casino licence in Port Elizabeth expires in October 2010. The Boardwalk was announced as the preferred bidder during September 2009 and the conditions attached to the licence are still to be finalised with the Eastern Cape Gambling and Betting Board. The project includes plans for a five star hotel and conference centre, expanded gaming facilities and covered parking at an estimated cost of R1 billion. The project will commence in late 2010 and is likely to be completed in 2012.

## Directorate and group secretary

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Zarina Bassa and Tumi Makgabo have been appointed as independent non-executive directors with effect from 1 March 2010.

Silvia Bailes will be taking early retirement as from 31 March 2010 and Chantel Reddiar has been appointed as group secretary with effect from 1 April 2010.

## Outlook

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Trading conditions are stabilising and some growth in revenue is forecast for the remainder of the year in part due to the anticipated benefits of the 2010 World Cup.

The expected improved revenue performance, lower interest costs and non-recurrence of the significant foreign exchange movements that occurred in the first half are anticipated to result in an improved earnings performance in the second half. Headline earnings per share for the full year however will be below last year.

The outlook has not been reviewed or reported on by the company's auditors.

For and on behalf of the board

**MV Moosa**

*Chairman*

26 February 2010

**DC Coutts-Trotter**

*Chief Executive*

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### **Registered Office:**

27 Fredman Drive, Sandown, Sandton 2031

### **Sponsor:**

Investec Bank Limited

### **Transfer secretaries:**

Computershare Investor Services (Pty) Ltd, 70 Marshall Street, Johannesburg 2001

### **Directors:**

MV Moosa (*Chairman*)

IN Matthews (*Lead Independent Director*)

DC Coutts-Trotter (*Chief Executive*)\*

RP Becker (*Chief Financial Officer*)\*

PL Campher

GR Rosenthal

\*Executive

MP Egan

Dr NN Gwagwa

LM Mojela

DM Nurek

E Oblowitz

### **Group Secretary:**

SA Bailes



*Boardwalk*



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